

Power to the subscribers

It pays to subscribe to *The Dallas Morning News*. The Plugged In program is your ticket to exclusive experiences that you can't find anywhere else.



AUDIENCE DEVELOPMENT



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NMA's 2017 Summer Webinar Series :

Raising the Bar in Acquiring and Retaining Audienc

FEATURED PRESENTERS:

AUDIENCE DEVELOPMENT

- RICH HANDLOFF, DIRECTOR OF CONSUMER MARKETING, THE WASHINGTON POST
- AMY ROESSNER DIRECTOR, NATIONAL PRODUCT SALES, USA TODAY NETWORK
- DIANE MCANDREW, AUDIENCE DEVELOPMENT MANAGER HERALD-JOURNAL, SPARTANBURG, SC
- SARA J. BASS, CIRCULATION OPERATIONS MANAGER, THE HUTCHINSON NEWS
- ANGIE LYONS, CIRCULATION SALES MANAGER JOURNAL STAR, PEORIA, IL
- BERNIE GITT DIRECTOR, CIRCULATION CONSUMER RELATIONS THE DENVER POST

Moderator: John P. Murray,
 VP Audience Development NEWS MEDIA ALLIANCE



NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017 !

Events: Growing Audience, Engagement and Revenue...



#BOOKMARKTHIS - LIVE VIDEO CHAT SERIES WITH BESTSELLING AUTHORS -USA TODAY NETWORK

www.newsmediaalliance.org

BOOKMARKTHIS Gillian Anderson Jennifer Nadel Wednesday, March 15

#BOOKMARKTHIS - LIVE VIDEO CHAT SERIES WITH BESTSELLING AUTHORS



AT A GLANCE:

- <u>GOAL</u>: Engage readers across the USA TODAY NETWORK with digital events as well as provide special bonuses for local subscribers
- <u>TARGET AUDIENCE</u>: Subscribers, web site visitors and Facebook fans across the 109 USA TODAY NETWORK properties
- <u>STRATEGY</u>: Partner with book publishers to conduct a series of monthly Facebook Live chats with bestselling authors who have new books coming out. While the events are open to the public via Facebook, subscribers of our local media properties get access to exclusive content/excerpts as well as chances to win signed books.

NEWS MEDIA

THE PLAN AND THE RESULTS:

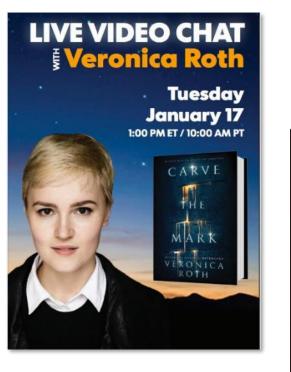
• THE DETAILS AND EXECUTION:

- Editorial and Marketing work hand-in-hand to solicit publishers, create a calendar of events, market each event across our network (via online, social, email, print), collect pre-event questions from readers, make exclusive excerpts available to subscribers, conduct the event at our locations, handle prize giveaways, and make the recordings available long term to subscribers.
- The event is hosted on the USA TODAY LIFE Facebook page but also embedded on local markets' sites
- Authors have included Jodi Picoult, Diana Gabaldon, Norm Macdonald, Veronica Roth, Lee Child, Piper Kerman, and Gillian Anderson.

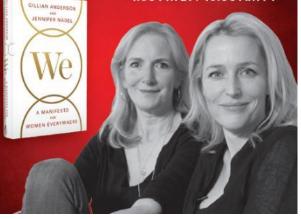
• THE RESULTS

- Views vary by author but have trended upward since launch; Our largest event to date has garnered over 53K views!
- Hundreds of questions have been pre-submitted and tremendous engagement during each Facebook Live event
- Subscribers who win signed books are delighted
- Great collaborative effort; win-win for our local markets, USA TODAY, and the book publishers

The Design and the Message:



#BOOKMARKTHIS Gillian Anderson Jennifer Nadel Wednesday, March 15



USA TODAY shared USA TODAY Life's live video.

Author Jodi Picoult takes your questions NOW:



USA TODAY Life is live now. 7 mins · 🚱

Jodi Picoult takes live questions about her writing career and new novel 'Small Great Things'. Join our conversation by including your questions and comments below!









Growing Revenue with Events in 2017: Top 10 Under 40



AT A GLANCE:

- Top 10 Under 40 –
- Geared for markets with a population at or below 40,000, this event targets the young business
 professional and provides a way for business leaders in the community to connect with the next
 generation of rising stars. Anyone in the community can nominate someone for this award as long as
 the person they nominate is:

Under age 40 by June 1st of the current year.

Lives and works in Reno County, KS.

THE PLAN AND THE RESULTS:

 <u>STRATEGY & RESULTS:</u> A panel of key community leaders and event sponsors judges the nominees. A special 12 page section runs the day before the recognition ceremony. Launched in 2016, the first year's net revenue from this event was \$8,061. Net revenue for 2017 is projected at \$9,174.

The Design and the Message:

More about Top 10 Under 40 can be found by visiting www.10under40.com







NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017 !

COMMUNITY NEWSPAPERS – GROWING REVENUE WITH EVENTS: CRAZY HORSE 10K





AT A GLANCE:

- <u>GOAL</u>: Seeking to diversify our event lineup, the Crazy Horse 10K has allowed us to reach a completely new set of advertisers and provide them with a very specific target audience
- <u>TARGET AUDIENCE</u>: Many corporations are looking to get involved
- <u>STRATEGY</u>: This inaugural event will take place on August 6th, 2017 in the Highlands located in Hutchinson, KS. We have partnered with a local charity and have hired a professional running company to chip time this event. We are going all out --- all 10K participants will receive a high-quality finishers medal that is approximately 4 inches in diameter and features a bottle open where the full color ribbon loops through (hint hint....you can sell sponsorship on the ribbon and finisher's medal).

THE PLAN AND THE RESULTS:

- <u>THE DETAILS AND EXECUTION</u>: Seeking to diversify our event lineup, the Crazy Horse 10K has allowed us to reach a completely new set of advertisers and provide them with a very specific target audience. Additionally, we have found that many corporations are looking to get involved with the race because it helps them engage their employees in company sponsored wellness plans.
- <u>RESULTS</u>: We are projecting to net \$8K on this event.



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NEWS MEDIA ALLIANCE

The Design and the Message:







Community Newspapers – Growing Revenue with Events in 2017: Brewfest

NEWS MEDIA ALLIANCE

AT A GLANCE:

- <u>Abstract</u> What do advertisers want? They want a way to target a specific audience and engage with them face to face. How can newspapers meet that need? Through events.
 Newspapers have a huge advantage when it comes to promoting a product or service. After all, they have been doing it for hundreds of years. So it only seems natural that newspapers would get into the event business. Additionally, with declines in print advertising revenue, it provides a new non-traditional platform to reach the advertisers target audience --- and advertisers are willing to pay for. If advertisers are not spending money in print, events provide a way to make up the revenue. It is hard to compete with the community newspaper when it comes to the available resources for which they have to promote, and events will surely become a larger slice of the revenue pie chart for years to come.
- <u>STRATEGY</u>: In 2016, after spending half a day in a planning session at the Hutchinson News, we decided to get into the event business. One year, two events, and one history book later -- <u>we netted \$91K</u>. Needless to say, events will remain part of our revenue strategy going into 2017, and we are expanding our event lineup by hosting a very unique 10K event in an exclusive neighborhood in Hutchinson, KS.

NEWS MEDIA

THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

Held in October, Brewfest is a unique, family friendly festival that features 15 different craft beers, live music, and a variety of food trucks. Brewfest drew in over 600 people during its inaugural year in 2016, selling out one day before the event.

• THE RESULTS:

_Collected hundreds of email addresses through the ticket registration process and grew our audience on social media. In addition, Netted a little over \$20K and were able to donate \$1,000 to the local zoo! It was a success all the way around.

Our advertisers loved the exposure and engagement with the event attendees. With 99% of the sponsors returning in 2017, we are planning on increasing the number of tickets available for the event and expanding part of the event area to feature "local home brewers", something that is very popular and unique in this market. We are projecting to net around \$28K in 2017.

The Design and the Message:





More information can be found at www.hutchbrewfest.com.



NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017!

SPORTS AWARDS



Sports Awards:

AT A GLANCE:

<u>GOAL:</u>

- Drive local and national incremental revenue
- Grow key audience segments and retain current audience
- Create a premium event experience scalable to local markets

TARGET AUDIENCE:

• High school athletes, families, and supporters

Sponsors <u>STRATEGY:</u>

- Connect sponsors with opportunities to align their brands with new and unique experiences
- Create a new, interactive experience that excites and inspires our target audience
- Build an "ESPY" style award show to celebrate high school athletic accomplishments on the field and in the community.





THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

- Produce "ESPY" style award shows in 23 local markets honoring the most elite high school athletes
- The show features both on and off the field awards, entertainment and special appearances from celebrity guest athletes

ALLIANCE

- The program is sold to sponsors both nationally and locally
- The event is marketed through owned media channels

THE RESULTS:

- Significant new source of revenue through sponsorships and ticket sales
- Over 20,000 attendees in 23 local markets

The Design and the Message:

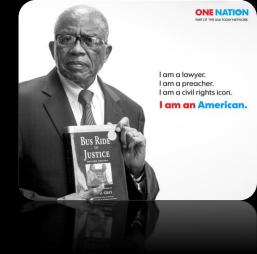














USA TODAY NETWORK'S: I AM AN AMERICAN

am an American:



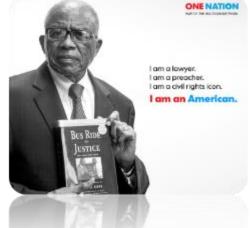
AT A GLANCE:

- <u>GOAL</u>: Per Gannett and the USA TODAY NETWORK's goal to connect people and communities, I am an American – part of our One Nation initiative – was designed reach out to Americans of all stripes in a fractured post-election 2017. The idea is simple, remind Americans that it is our diversity that makes us strong.
- <u>TARGET AUDIENCE</u>: The program was designed to reach our core loyal readers via print in fact, the I am an American profiles are appearing weekly in print in every single one of our local titles across the country and in USA TODAY. Digitally, we are reaching a younger audience via robust and regular social media outreach and original content created specifically for Facebook and Instagram.
- <u>STRATEGY</u>: Profile one exceptional American each week of 2017 from communities across the country. Think of it as "Humans of New York" write large as a tapestry of American diversity and unity. Each profile consists of a high-quality portrait, video and written story. We also seek nominations and are getting them in by the hundreds.

NEWS MEDIA

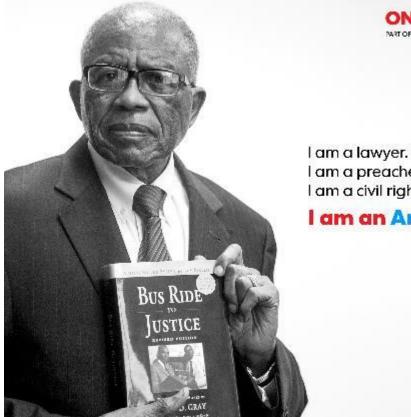
THE PLAN AND THE RESULTS:

- <u>THE DETAILS AND EXECUTION</u>: I am an American launched on Jan. 1, 2017 with our first weekly profile. Since then, we've introduced our readers to everyday people working to make their communities a better place – from an elementary school girl who started her own program to promote unity in Michigan to a gay police officer in Des Moines who leads outreach to local youth via an after-school boxing program.
- <u>THE RESULTS</u>: I am an American has built a steady audience both in print and online. We've already profiled 12 Americans and have an editorial budget in place through July. We've received hundreds of nominations and comments on I am an American Facebook posts often number in the hundreds and consist of positive, constructive conversations. It's allowed us to remind readers that our brands – both USA TODAY and our local brands – care about our communities and are not simply "the media."



The Design and the Message:





ONE NATION PART OF THE USA TODAY NETWORK

I am a preacher. I am a civil rights icon.

I am an American.



Hmong woman's group formed to heal a divided community

MARK TREINEN USA TODAY NETWORK

Each week, this series will introduce you to an exceptional American who unites, rather than divides, our communities. To read more about the American profiled here and more average Americans doing exceptional things, visit onenation.usatoday.com.

WAUSAU, Wis. - Maysee Herr saw a need The Hmong are an ethnic group that fled to bring people together. A summer of racial persecution in their homeland after aiding tensions threatened to divide her hometown, American troops in the Vietnam War era. and she felt her voice could make a differ Thousands have settled in the central Wis consin community of Wausau, which had

ence. She became a founding member of a new been more than 95 percent white prior to the community dialogue project called Toward One Wausau, which sprang up in the wake of ing in the late 1970s. heated debate over the treatment of a South-Dylan Yang's conviction in adult court

east Asian teenager convicted of stabbing another boy to death in a street fight. Dylan to protest on social media, in letters to au-Yang, who was 15 when he killed 13-year-old thorities and finally in a march to the court-Hasiah Powell, shares a Hmong heritage with Herr. house and police station in Wausau. The pro-test to promote peace and justice, and to call Maysee Herr Location: Wausau, Wis. Age: 40

the University of

Herr discussing what she thinks it means to be an

Americar Story on Page XX

Profession: Associate professor of education at Wisconsin-Stevens Point. Mission: To bring together community members from all walks of life to talk openly, listen earnestly and act in unity so that Wausau is a safe, welcoming and have are powerful." Read a O&A with Maysee

Toward One Wausau has grown to include active involvement from local police and school administrators, the local newspaper and public radio affiliate, the nonprofit Wis-consin Institute for Public Policy and Ser-

for leniency, but it quickly elicited fear and anger among those who believed marchers had unjustly targeted police and prosecutors for doing their jobs. Herr, who grew up in Wausau and went on to become a college professor, was torn be-tween her own concerns about injustice and her desire to teach and heal. She and others who shared her mission formed Toward One Wausau to encourage people of all back grounds and beliefs to "talk openly, listen ear nestly" and to better know their neighbors. She knew it wouldn't be easy. "It is in our discomfort that learning takes place," Herr told a group of residents who gathered for the first Toward One Waysay public forum in

October. "That dialogue, the discussions you

ARIE WALKOWSKIFOR USA TODAY NETWORK



NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017!

Acquiring Audience, Engagement and Revenue...





SPRING FEVER PROMOTION



✤GOAL: To renew current subscribers before they stop.

TARGET AUDIENCE: Current customers who have subscribed for one year or less and are close to expiration.

STRATEGY: Encourage current subscribers to renew or upgrade their account to EZ Pay by offering a \$20 gift card when they paid any past balance and renewed for 3 months. Building Revenue and Growing Audience:

Ideas That Work – 2017 !

Spring Fever Promotion



THE PLAN AND THE RESULTS

- THE DETAILS AND EXECUTION: Designed and scheduled print ads to run at least twice a week for two months.
- ***** THE RESULTS:
 - Collected a total of \$9,465.98 in balances and renewed subscriptions from 110 subscribers.
 - Paid \$2,090 for gift cards to participating subscribers in the first month.





Collected a total of \$9,465.98 in balances and renewed subscriptions from 110 subscribers

ALLIANCE



PLAY NOW AND WIN!



WESTERN CAROLINA'S TV QUIZ CAMPAIGN

TV QUIZ CAMPAIGN

AT A GLANCE

✤ GOALS

- Introduce subscribers to Sunday's new TV book.
- > Engage readers to experience our website to enter the contest.

✤ TARGET AUDIENCE

- Current subscribers.
- STRATEGY
 - Encourage subscribers to read the TV book, find the answers to the two questions of the week, visit the website to enter their answers for a chance to win a prize.
 - Secure two sponsors for a prize packages.





TV QUIZ CAMPAIGN

THE PLAN AND THE RESULTS

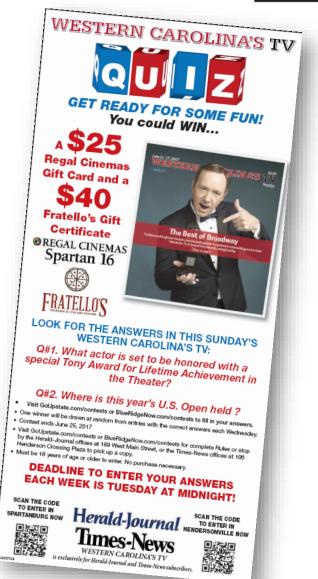
- ✤ THE DETAILS AND EXECUTION
 - > Develop two new quiz questions each week.
 - Design and schedule print ads to run Fridays and Sundays.
 - > Deadline to enter answers on the website is midnight on Tuesday.
 - Winners with the correct answers will be entered into a random drawing. Winner is drawn Wednesday mornings.
- ✤ THE RESULTS:
 - Secured \$480 (\$40 a week) in gift certificates from Fratello's, a local Italian restaurant and \$300 (\$25 a week) in gift cards from Regal Cinemas
 - ✤ Total entries after ten weeks: 499
 - Ten Happy Winners!



THE DESIGN AND MESSAGE



Herald-Journal Times-News GoUpstate.com



NEWS MEDIA ALLIANCE



NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017!

Balancing Act Between Metered-Paywall Levels and Advertising Revenue

The Dallas Morning News

Balancing the Meter

AT A GLANCE:

• <u>GOAL:</u>

Optimize metered-paywall settings to attract paid digital-only subscribers while maintaining ad revenue. Advertising or Subscription Revenue? That was the question.

• TARGET AUDIENCE:

Visitors to dallasnews.com and sportsdaydfw.com.

• <u>STRATEGY:</u>

Monitor site traffic and corresponding meter settings to capture subscribers while protecting advertising revenue.





THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

In May 2016 The Dallas Morning News launched a new metered paywall on the core news site (<u>dallasnews.com</u>) and core sports site (<u>sportsdaydfw.com</u>). The corresponding entertainment site (<u>guidelive.com</u>) and high school sports site (<u>sportsdayhs.com</u>) were excluded from the metered paywall to build audience levels and engagement on these recently rebranded niche sites.

Meter thresholds were created for four different audience groups based on which site they visited and whether they were inside the Dallas/Fortworth (DFW) area or outside the DFW area. Advertising opportunities and subscription conversion rates were also a consideration in meter levels. As an example, online advertising inventory for audience in the DFW area are valued at a higher rate by advertisers than outside the DFW area; therefore a higher meter setting was used in market vs. out of market.

Audiences visiting the News site are more likely to convert to a paying subscriber than audiences on the Sports site; therefore meter levels are lower on the News site.

In the weeks following launch we monitored how the metered paywall impacted traffic, consumer behaviors, and conversion of visitors to digital subscribers on the News and Sports sites. Based on this data and information about each site's advertising revenue opportunities, we've been able to adjust the meter threshold to varying levels. Such monitoring continues and is among considerations when evaluating meter threshold levels.

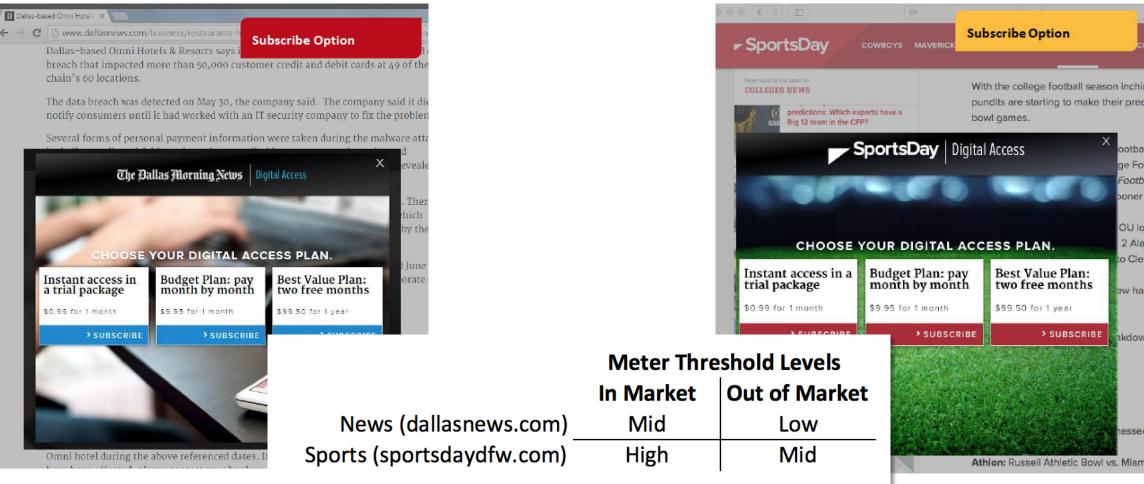
• THE RESULTS

We've been able to optimize total revenue across Audience Development and Advertising while maintaining opportunities to deliver ad impressions and still grow our digital-only subscription volume.



The Design and the Message:

DallasNews.com Experience





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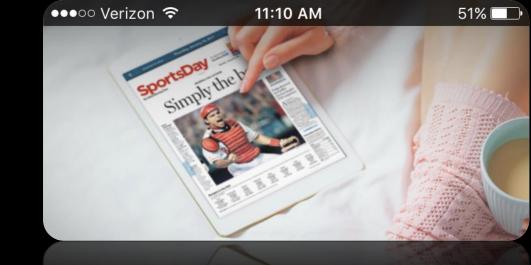
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SportsDayDFW.com Experience

Angie Grissom <agrissom@dallasnews.com





In-App Pulsing Promo

www.newsmediaalliance.org

AT A GLANCE:

• <u>GOAL:</u> 100 new digital-only subscribers over the course of one month.

• <u>TARGET AUDIENCE</u>: DallasNews app users who are not current subscribers.

• <u>STRATEGY</u>: Utilize an in-app "promotions" menu link to sell Dallas Morning News digital-only (or print+ digital) subscriptions.



THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

We produced a very simple message utilizing a strong image of one of our digital products in use along with concise copy encouraging new subscription order. Once this was loaded into the app and linked to coordinated transactional webpage, the "promotions" menu icon would pulse orange to alert app users of new promotion. Transactional page allowed for purchasers to add print to the digital subscription.

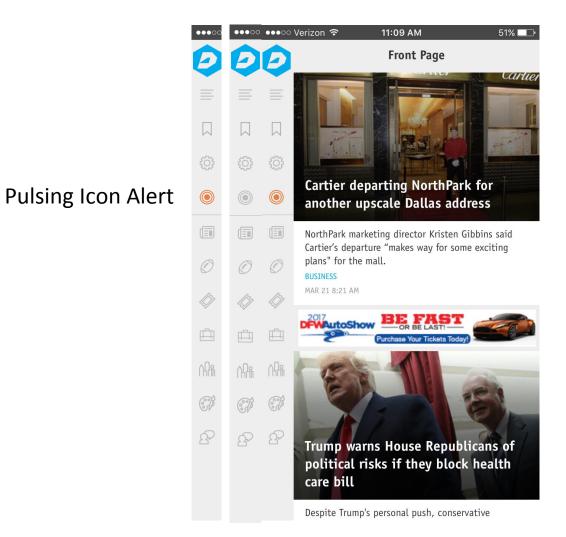
• THE RESULTS

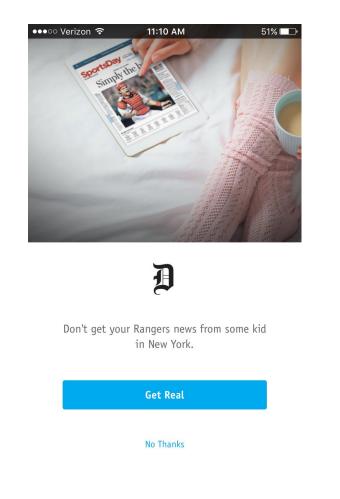
A total of 130 new subscriptions were sold over one month, 125 of those were digital only subscription. The cost per acquisition was \$0.00.





The Design and the Message:









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Building Revenue and Growing Audience: Ideas That Work – 2017!

SUN SENTINEL HOLIDAY DIRECT MAIL

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• <u>GOAL:</u>

Boost sales prior to the holidays and the heavy preprint season.

• TARGET AUDIENCE:

Former subscribers



• <u>STRATEGY:</u>

Offer a discounted 3-day rate to boost response of subs that were previously on a service of 3days or less



THE PLAN AND THE RESULTS:



• THE DETAILS AND EXECUTION:

Created holiday themed artwork and promoted getting holiday sales and flyers to help with shopping. The mailer featured a discounted rate for former subscribers that were previously on a 3-day or less service to help boost response.

• THE RESULTS:

2.33% total response rate. Formers previously on a service higher than 3-day had a response rate of 1.64%, and formers on a service of 3-day or less had a response rate of 2.96%.

The Design and the Message:









TREAT YOURSELF **TO 50% OFF!** THE DENVER POST Membership O



SPOOKY

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THE DENVER POST: AMAZON GIFT CARD BEST PERFORMING PREMIUM OF THE YEAR FOR ONLINE ACQUISITION





• <u>GOAL:</u>

Monthly new start acquisition by email goal is 250 new members per month .

• TARGET AUDIENCE:

190,000 former and never households in the Greater Denver metro area with deliverable email addresses

• <u>STRATEGY:</u>

Use a \$25 Amazon Gift card as a premium for a Halloween themed email acquisition campaign in October. Pre-Christmas sales strategy leveraging the growth of online shopping as we approach the holiday buying season.

• OFFER:

Wednesday & Sunday Home Delivery - \$52 for 26 weeks

THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

- Amazon Gift Card has great brand recognition.
- Tested other gift cards, local supermarkets, Starbucks and Wal Mart, not as responsive.
- Amazon and online shopping fits the online culture/lifestyle of a typical Denver Post prospect.
- Send two emails per week leading up to Halloween, totaling 1.5 million sends.

• THE RESULTS

- 449 new 26 week starts.
- \$31 Cost per sale, includes the \$25 Amazon Gift Card and cost of email sends.
- Email open rate 6%.
- 1,800 prospects clicked through to offer.
- 25% of clicks purchased.
- Email marketing effort ranks number one in retention of all sales channels



BECOME A DENVER POST MEMBER TODAY AT 50% OFF THE RETAIL PRICE AND GET THE BEST NEWS AND SPORTS COVERAGE EVERY DAY, ON EVERY DEVICE AND PLATFORM.



The Design and the Message:



BECOME A DENVER POST MEMBER TODAY AT 50% OFF THE RETAIL PRICE AND GET THE BEST NEWS AND SPORTS COVERAGE EVERY DAY, ON EVERY DEVICE AND PLATFORM.



449 new 26 week starts!







Journey Acquisition Campaign



www.newsmediaalliance.org





<u>GOAL</u>: To solicit customers who have stopped with an automated, targeted email campaign. Looks for customers who have stopped, places them into targeted leg of journey based on stop reason

• <u>TARGET AUDIENCE:</u> Non-Active Subscribers

 <u>STRATEGY</u>: Journey lasts approximately 3 weeks. Customers are removed from the Journey once data shows they have restarted or when journey ends.





THE PLAN AND THE RESULTS:

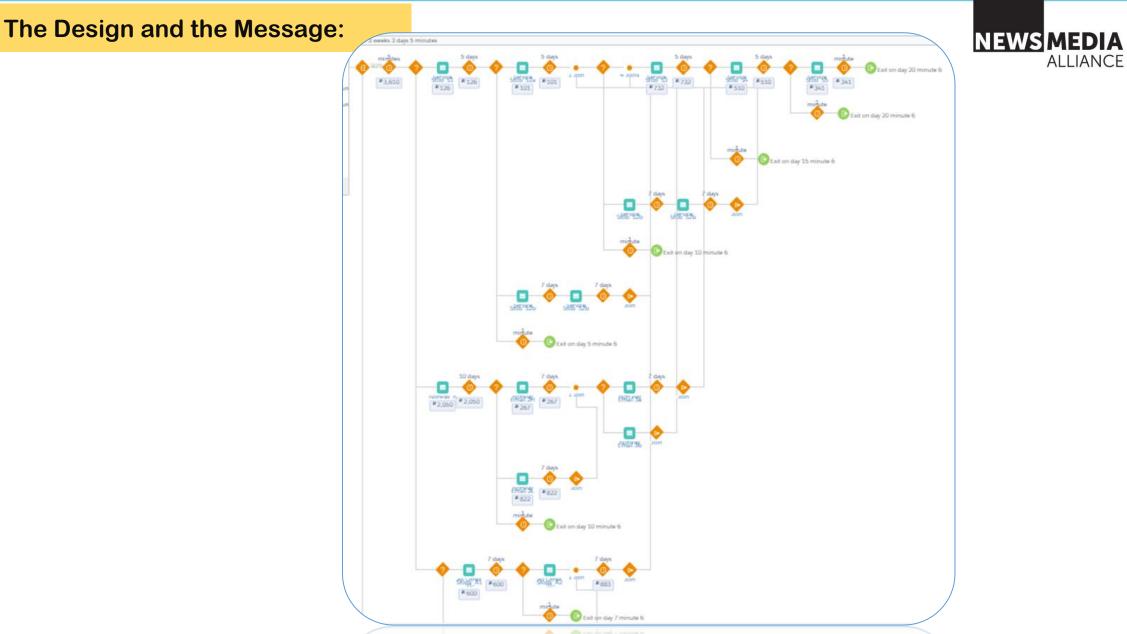
- THE DETAILS AND EXECUTION:
- Flow of emails is as follows:
- Service Stop: 2 week free offer, Standard offer, Fall back offer, Digital subscription offer, and finally Newsletter sign up.
- Nonpay Stop: Make payment email, High/Low Offer, this is a rate based offer, looks at previous rate and sends email with correlating offer, Fallback offer, Digital subscription offer and Newsletter sign up
- All other Stop: High/Low offer, Reminder High/Low, Fallback, Digital subscription, Newsletter Sign up.
- THE RESULTS : 24% Open rate, 31% Click to Open and 4% re-subscribed directly from the offer





Building Revenue and Growing Audience:

Ideas That Work – 2017 !



The Design and the Message:







New Leads for Down Routes

www.newsmediaalliance.org

Daytona Beach News-Journal

CONTRACTOR CONTRA CONTRACTOR CONTRACTOR CONTRACTOR CONT

681-2745 for more information.

NEWS-JOURNAL

Outlet mall planns 105 LPGA Blvd Independent Newspaper Delivery Carrier Be your own boss and earn an average of \$900 per month! Call 386-

TTP://WWW.SURVEYGIZMO.COM/S3/3594803/DAYTONA-BEAC

Sponsored · 🚱 Pay off those bills!

S)

Like Page

Apply Now

te ready Rolex





<u>GOAL:</u> To obtain new carrier leads for open routes

• <u>TARGET</u> AUDIENCE: Active and Non-Active Subscribers of the Daytona Beach News-Journal

 <u>Strategy</u>: Utilized Sales Force Marketing Cloud's, Advertising Audiences tool, to match Former and Active subscribers in Facebook. This allowed us to reach out to those who have or had some type of relationship with the Daytona Beach News-Journal.



THE PLAN AND THE RESULTS:

Spent \$150 over one month, received 11 new carrier leads, 12 shares, filled 2 routes with all others who filled out the form being placed on a waiting list.







GET A LEG UP ON SAVINGS

www.newsmediaalliance.org

NEWS MEDIA ALLIANCE

THE PLAN AND THE RESULTS:

- THE DETAILS AND EXECUTION:
- Combined Call-to-Action on Facebook, ROP in TMC, Email, Direct Mail postcard



• THE RESULTS

- <u>699 Paid Orders</u>
- <u>\$12,910 Revenue</u>
- <u>\$3,269 Expense</u>
- <u>\$4.68 CPO</u>

The Design and the Message:









NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017!

Election Year Creative for Direct Mail

www.newsmediaalliance.org





AT A GLANCE:

• <u>GOAL:</u>

The election year creative was used in direct mail as a acquisition tactic to increase response rates.

• TARGET AUDIENCE:

Inactive subscribers of The Washington Post

• <u>STRATEGY:</u>

Election year creative and copy was created for a direct mail package to garner interest in the paper's election year coverage.



NEWS MEDIA

THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

In March 2016 The Washington Post implemented a voucher and carrier with a patriotic theme and election year copy in direct mail to inactive subscribers. The remaining inactive subscribers received a control voucher and carrier.

• THE RESULTS:

Test showed a positive effect and received 10 times better response rate across all segments that received this format. 232% less inactive subscribers received the election package (171,000 vs. 54,400), but yielded 64% more starts overall (55 vs. 154). Because of the success of this campaign, the format was reintroduced and updated for post-inauguration in February 2017.

Direct Mail Response Rates							Election	Control	Varia
Former subs	< 6 months	6 months - 1 yr	1 yr - 2 yrs	2+ yrs		Orders	154	55	64.2
Election	0.37%	0.21%	0.13%	0.37%		Sent	51,428	171,005	-232.5
Control	0.17%	0.19%	0.04%	0.02%		Overall Response Rate	0.30%	0.03%	

Election Creative:



<u>Voucher</u>						<u>Carrier</u>	
The Washington Post	Election Year Special – 79¢ Sundays!						
If you don't get it, you don't get it.	CHOOSE ONE	SUBSCRIPTION	HOME-DELIVERY RATE	SPECIAL 52-WEEK RATE	SAVE		
		Sunday	\$2.65/week	79¢/week	70%	The Washington Post	
► Expires: June 24, 2016		7-Day	\$10:75/week	\$1.79/week	83%	1301 K STREET, NW WASHINGTON DC 20071	
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Election Year Special – SAVE up to 83%! • Important 2016 election coverage, complete cand • All-inclusive local coverage – Sports, Arts&Style, • Over \$100 in money-saving coupons each week • The Washington Post Magazine with Date Lab, din • Unlimited digital access including all web content	idate profil , Metro ning reviev	les and polls ws, and more			Post Internet Ref may devide d		
Call 1-800-XXX-XXXX, Ext. XX or v	isit sub	.wpsubscri	be.com/xx	xxxxx			

Control Creative:



<u>Voucher</u>						
The Washington Post	NEW SUBSCRIBER		NOW: HOME	DELIVERY + UNLI	MITED DIGITAL ACC	ESS
If you don't get it, you don't get it.	LIMITED-TIME SAVINGS!	CHOOSE ONE	SUBSCRIPTION	HOME-DELIVERY RATE	SPECIAL 52-WEEK RATE	SAV
			Sunday	\$2.65/ week	79¢/week	70%
► Expires: March 25,	2016		7-Day	\$10. 25/week	\$1.79/week	83%
		New subscri	ptions are subject to a	\$4.95 activation fee.		
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<u>Carrier</u>



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SUN SENTINEL BIGGEST PAPER OF THE YEAR DIRECT MAIL

NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017 !





AT A GLANCE:

• <u>GOAL:</u>

Boost sales prior to the holidays and the heavy preprint season.

• TARGET AUDIENCE:

Former subscribers that had a previous rate of \$1.00 or less who are more likely to purchase for the preprints.

alliance

• <u>STRATEGY:</u>

Offer a discounted Sunday rate to boost response of subs that previously paid a lower introductory rate.

THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

A new retro design was created to catch the attention of our former subscribers and stand out in the mailbox. The mailer promoted the Thanksgiving Day paper included with all subscriptions, and featured a \$10 for 26 weeks price point to boost response of former low rate subscribers.

• THE RESULTS:

1.33% response rate surpassing other segments and offers averaging .46% response levels.





The Design and the Message:

"...1.33% response rate surpassing other segments and offers..."







NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017!

TIS THE SEASON THE COURIER

www.newsmediaalliance.org



• <u>GOAL</u>: To promote an enticing subscription offer tying into the holidays to grow circulation audience.

• <u>TARGET AUDIENCE</u>: Former and Never Subscribers Within the Cedar Valley Market

<u>STRATEGY</u>: Use an offer with a gift card incentive to get new subscribers during the holiday season. Sell
it to subscribers that with a subscription they will get holiday ads to their favorite stores PLUS we will
give them a \$10 gift card to the store of their choice with their paid subscription (guaranteeing
payment).



THE PLAN AND THE RESULTS:

 <u>THE DETAILS AND EXECUTION</u>: We targeted former subscribers and never subscribers through Direct Mail, Email Blasts, and Inserts in single copy papers. Using the offer with a gift card incentive we positioned it to the customers saying "by subscribing they will get holiday ads to their favorite stores PLUS we will give them a \$10 gift card to the store of their choice with their paid subscription." The gift card option not only makes the deal more enticing, but it also guarantees payment with the subscription. By giving the customer a variety of gift card choices it ensured that most, if not all customers will find an option that works for them.

 <u>THE RESULTS</u>: This sales promotion brought in 150 new starts during the month of December with a CPO of \$14.50



The Design and the Message:







THE DENVER POST: BOOSTING THANKSGIVING WEEKEND HOME DELIVERY WITH A 4 DAY DELIVERY OFFER

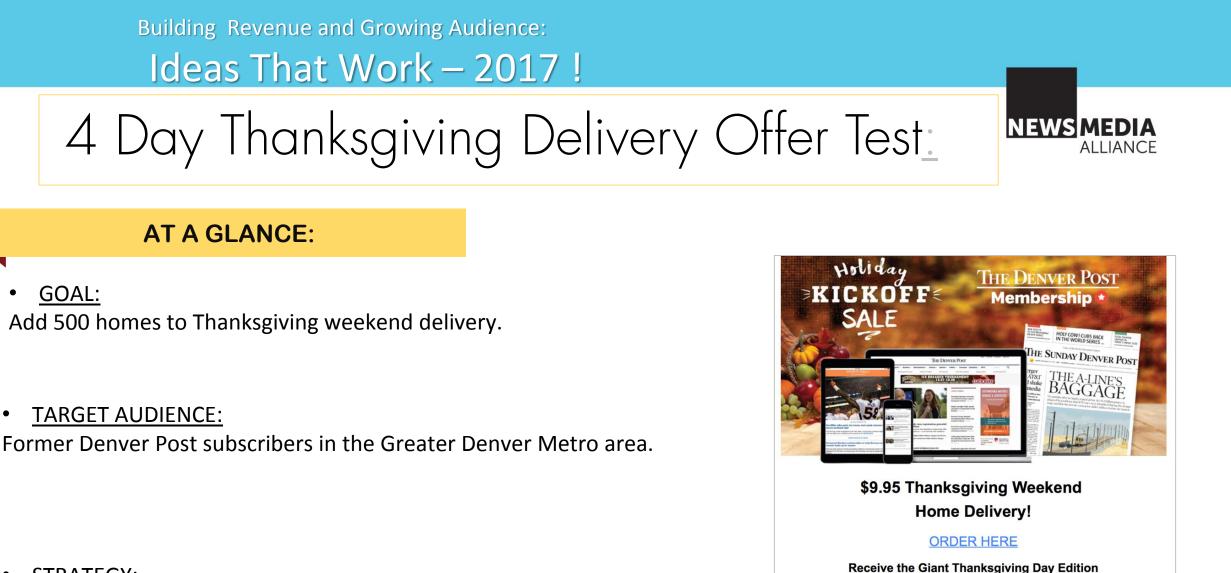
NEWS MEDIA

ALLIANCE

Building Revenue and Growing Audience: Ideas That Work – 2017 !

4 DAY THANKSGIVING WEEKEND HOME DELIVERY ONLY \$9,95 <u>THE DENVER POST</u> Membership O





STRATEGY:

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Test selling a short term 4 Day subscription at a premium price of \$9.95 using email only. Included downloadable Thanksgiving cook book. Executed one week before Thanksgiving. Delivery started on Thanksgiving, included Black Friday and continued through Sunday.

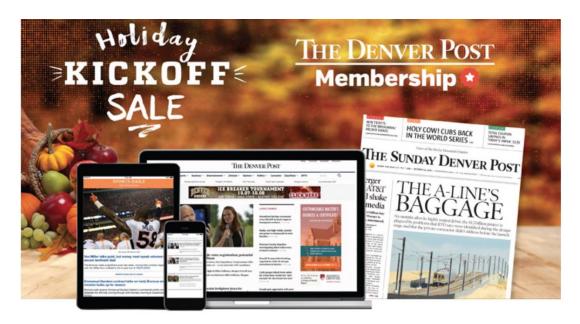
THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

- Pre-Thanksgiving has traditional been one of the best acquisition periods of the year.
- In 2016 we added a 4 day delivery option one week prior to Thanksgiving to our regular email marketing efforts.
- We wanted to test for future online marketing if a short term offer would appeal to a certain segment of former customers that just want specific content.
- THE RESULTS
- Exceed the goal by 35%
- The test program generated 675 starts at \$9.95 each, \$6,715 in revenue with a cost per sale \$4.03 each.
- This was email only generated business, no commissions, no premium, just selling on the merits of content.
- Our regular email program during this same period generated 236 new 26 week orders using a \$25 Amazon gift card premium.



The Design and the Message:





Holiday

\$9.95 Thanksgiving Weekend Home Delivery!

ORDER HERE

Receive the Giant Thanksgiving Day Edition

Generated 675 starts at \$9.95 each, \$6,715 in revenue with a cost per sale \$4.03 each.







2016 SUNDAY WORLD-SERIES SALE

2016 SUNDAY WORLD-SERIES SALE



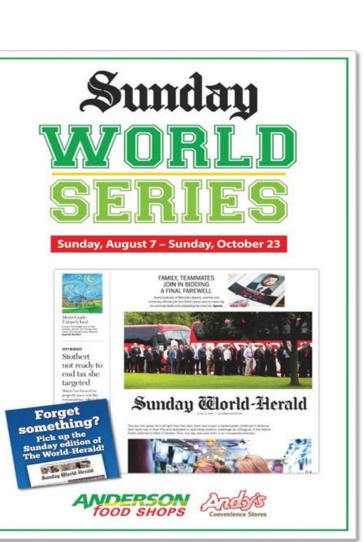
AT A GLANCE:

- <u>GOAL:</u> Increase Sunday SCS over a 12 week period.
- <u>STRATEGY</u>: Anderson Food Shops 8 stores participated in a Sunday SCS campaign where their stores went head to head for weekly prizes with the goal to increase sales by awareness using stickers worn by the clerks as well as improved product placement on the counter for Sunday papers.
 - The weekly store with the largest increase in sales had a catered lunch delivered. The grand prize winner won a suite for a Creighton basketball game for their store.

THE PLAN AND THE RESULTS:

• <u>THE RESULTS</u>: Sunday sales across all 8 stores went up 46%!











LONGEST SUBSCRIBER PROMOTION

Building Revenue and Growing Audience: Ideas That Work – 2017 ! Longest Subscriber Promotion AT A GLANCE: GOAL: To recognize our long term subscribers. ٠

TARGET AUDIENCE: Long Term Subscribers

 STRATEGY: Seek & Identify Long Term Subscribers by asking them to share how long they have been uninterruptedly subscribing.
 Recognize these & share this information with all our subscribers.



THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION: Scheduled a series of house ads over the course of 4 weeks.

- THE RESULTS: Secured 126 testimonials from readers that have subscribed continually for years.
- The longest subscriber received a 1 year subscription for free. Two others were drawn and were given 1% off their renewal for each year they had subscribed.





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MULTI-CHANNEL DIGITAL ONLY ACQUISITION CAMPAIGN

Building Revenue and Growing Audience:

Ideas That Work – 2017 !

MULTI-CHANNEL DIGITAL ONLY ACQUISITION CAMPAIGN



AT A GLANCE:

• <u>GOAL:</u>

Launch cohesive evergreen campaigns across multiple channels to efficiently and effectively increase digital only acquisition.

• TARGET AUDIENCE:

Those that have never subscribed to CMG newspapers

• <u>STRATEGY:</u>

Consistent campaign creative and messaging was used across digital display (retargeting and prospecting), search and social media to convert new subscribers. We used timely and relevant imagery and copy to enhance importance of being in the know.



THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

In March 2017, CMG newspapers launched "Know More" campaign across multiple digital channels that used very relevant messaging around the reputation of media today.

By using the same creative and messaging, users connected better with the campaign as they moved from social media to other websites and search. In addition, we made tweaks to percentage of spend going towards retargeting vs prospecting for Programmatic and applied more micro-targeting in FaceBook.

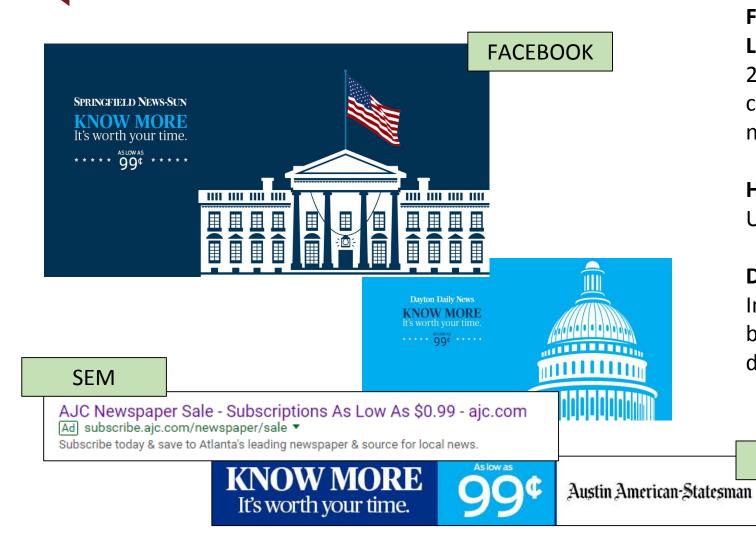
In early April 2017, we launched "Real Journalism" which is already showing positive results as well. This campaign also used real imagery to help capture the essence of real, local reporting.

• <u>THE RESULTS – "Know More"</u>

- Although Cost per Click increased by 80% (\$.60), Cost per Acquisition decreased by 12% (\$20)
- Outpaced all other campaigns with a weekly average of 125 conversions (best previous was 99)
- By putting more money towards retargeting, CPA in all markets for Programmatic decreased:
 - Austin down 13% from \$99.14 to \$86.31
 - Palm Beach down 21% from \$215.09 to \$169.76
 - Atlanta down 21% from \$131.82 to \$104.15
 - Dayton down 27% from \$294.12 to \$215.73



The Design and the Message: Know More





FaceBook

Lead-in Text:

2017 is underway and the changes keep coming. Stay informed with news you need now, from a source you can trust.

Headline:

Unlimited Digital Access Sale .99

Description:

DISPLAY

Information overload solved. Our journalists break down the big issues and policies and deliver the facts. No spin, no bias, just news.



Know what's really going on for just 99¢.

The Palm Beach Post





FaceBook LEAD IN

Support local reporting that gives you all sides of the story. It's worth knowing what's really going on.

THREE ALTERNATE HEADLINES

Worth your support. Subscribe today for .99

DESCRIPTION

The source matters, so rely on (property name) to check the facts and deliver the real story.

Kelli Dakake | Sr. Manager, Digital Subscription Sales Cox Media Group



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Building Revenue and Growing Audience: Ideas That Work – 2017 !

Subscriber Acquisition: Kiosks at Wehrenberg Theaters in St. Louis Region



• <u>GOAL</u>: Drive kiosk subscription sales through an agreement with local movie theater chain.

• <u>TARGET AUDIENCE</u>: Actively engaged audience of non-subscribers.

• <u>STRATEGY</u>: Agreement secured to allow for a bi-weekly weekend theater rotation schedule during peak movie going hours. The efforts intent was to drive subscriptions to an actively engaged audience with movie theater gift cards as incentives.



THE PLAN AND THE RESULTS:

 <u>THE DETAILS AND EXECUTION</u>: Agreement secured to allow for a bi-weekly weekend theater rotation schedule during peak movie going hours. The efforts intent was to drive subscriptions to an actively engaged audience with movie theater gift cards as incentives

 <u>THE RESULTS</u>: The agreement guaranteed bi-weekly unique space among their 9 area locations for Kiosk to sell subscriptions. On average The St. Louis Post-Dispatch kiosk team yields 20 orders per theater per weekend since the agreement began.

The Design and the Message:







The St. Louis Post-Dispatch kiosks yield 20 orders per theater per weekend.

tnorton@post-dispatch.com



2016 DOOR TO DOOR RETENTION BOOST



- both retention and frequency of delivery on new orders sold
- <u>TARGET AUDIENCE:</u> Home Delivery Subscribers
- <u>STRATEGY:</u> Created a Reader Guide and Rewards Guide in a tri-fold that is easy to leave behind when making the sale to reinforce features and benefits of keeping the 7 day subscription. These items have a long shelf-life and more information than can be conveyed in a typical face-to-face sales opportunity. They serve as a visual aid for the sales teams help close the sale, but continue to act as a silent sales tool after-the-fact to aid retention.

THE PLAN AND THE RESULTS:

• THE RESULTS : Improved 26 week retention from 28% to 69%.

Improved percentage of 7 day delivery sales from 37% to 71%.

<u>Reader Guide tri-fold brochure</u>









It pays to subscribe to *The Dallas Morning News*. The Plugged In program is your ticket to exclusive experiences that you can't find anywhere else.

It pays to subscribe to *The Dallas Morning News*. The Plugged In program is your ticket to exclusive experiences that you can't find anywhere else.

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PLUGGED IN LOYALTY REWARDS POWERED BY THE DALLAS MORNING NEWS

PLUGGED IN LOYALTY REWARDS



AT A GLANCE:

- <u>GOAL</u>: Create a value proposition with our subscribers outside of their print/digital subscription so they begin to associate their subscription with rewards and experiences they can't get anywhere else, thus creating a relationship, and a reason to continue subscribing.
- <u>TARGET AUDIENCE</u>: Print and digital subscribers.
- <u>STRATEGY</u>: Build a relationship and engage with subscribers through a robust email onboarding experience that rewards every subscriber with a welcome gift, free subscriber appreciation events, opportunities to win event tickets, exclusive experiences, movie passes, and more.

THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

- Subscribers are notified via email to RSVP to attend free appreciation events like movie screenings or enter to win event tickets and exclusive experiences
- Assets are acquired via in-kind barter agreements with advertising partners. The loyalty program is fully funded by
 partnerships and barter agreements. The Wyng contest platform (formerly Offer Pop) is used for RSVPs and contest
 entries.
- For subscribers who do not have an email on file they can learn more about the program and register their email address at:

www.dallasnews.com/signup

<u>THE RESULTS</u>

- 62% of Plugged In recipients are unlikely to churn (compared to only 50% of non-recipients)
- 28% email open rate (significantly higher than industry averages)
- 98% network effect (mentioned to friend or family member or posted on social media)
- 73% said the program makes them more interested in renewing their subscription
- 87% said the program makes them think better of The Dallas Morning News
- 92% said the program makes them feel like they get more value out of their subscription
- 64% said they might be interested in paying for a VIP membership in the program



The Design and the Message:



Power to the subscribers

It pays to subscribe to *The Dallas Morning News*. The Plugged In program is your ticket to exclusive experiences that you can't find anywhere else.

Make sure we have your email address so you can take advantage of behind-the-scenes access, VIP tours and premier seating at sporting events, local festivals, movie screenings and more. Visit dallasnews.com/pluggedin to get started.









"92% said the program makes them feel like they get more value out of their subscription"

Average iveaway er week 300



Subscriber benefits

Welcome Gift (Up to \$15 value)

When you're a subscriber, the Plugged In program is your ticket to events and exclusive experiences that you can't find anywhere else.

Concerts • Private Movie Screenings Sporting Events • VIP Experiences





ight at the RoughRiders



NASCAR subscriber experience with Kyle Busch





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Retail Sales Opportunities...



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Building Revenue and Growing Audience: Ideas That Work – 2017!

C-STORE SCRATCH-OFF CARD PROMOTION



Scratch-Off Card Promotion:





AT A GLANCE:

<u>GOAL:</u>

 Improve daily and Sunday year-over-year losses of the Port Huron Times Herald while strengthening the relationship with Speedy Q, the largest c-store chain in the market

TARGET AUDIENCE:

• Potential single copy purchasers; new and existing Speedy Q shoppers

STRATEGY:

- Engage the consumer with surprise & delight opportunities
- Enhance newspaper availability and in-store promotion to stimulate impulse purchasing
- Increase consumer traffic to and inside stores with various promotion vehicles

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

 Scratch-off cards offered consumers the opportunity to win various vendor donated prizes (free in-store merchandise, \$100, Detroit Tiger game for two)

USA TODAY

NETWORK

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- Secondary Sunday displays were placed at the cash register
- Promotion included ROP ads, social media, in-store point of purchase material and gas pump signs
- Suggestive sell practices by store employees were reinforced with mystery shopper prizes

THE RESULTS

- Total newspaper sales increased +15%
- 10% of the 10,000 scratch-off cards distributed were prize winners
- Speedy Q realized an +8% increase in store traffic and +4% in sales of merchandise

The Design and the Message:



Scratch off card

"Total newspaper sales increased +15%"

TIMES HERALD

Buy a copy of the Port Huron Times Herald at any Port Huron area Speedy Q location and you could win valuable Detroit Tiggers Tickets or other valuable prizes!









<u>s</u>

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ROP ad





COX MEDIA-COUPON VALUE LEVERAGE



AT A GLANCE:

• <u>GOAL:</u>

Value add for single copy and home delivery subscribers

• TARGET AUDIENCE:

CMG subscribers and coupon advocates

• <u>STRATEGY:</u>

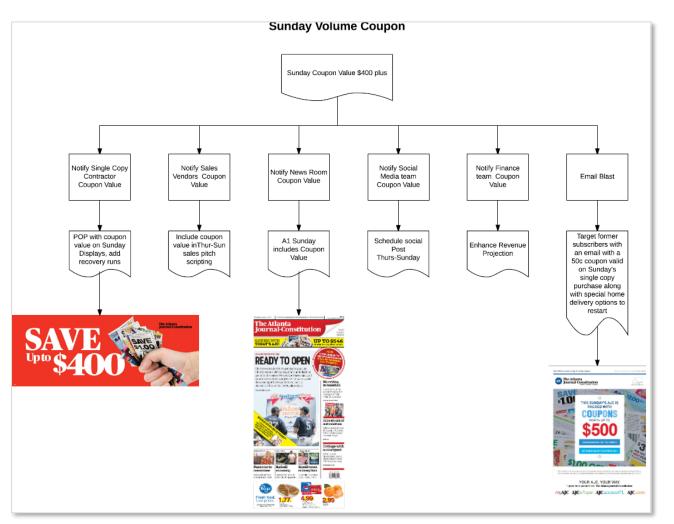
Leverage \$400 plus coupon value to increase single copy sales, reinforce product value to home delivery subscribers and incent non subs to start Sunday print delivery and all access day digital

THE PLAN AND THE RESULTS:

- THE DETAILS AND EXECUTION:
- See Chart:



• 17% Sunday incremental Single Copy Increase



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Building Revenue and Growing Audience:

The Design and the Message:

Ideas That Work – 2017 !

NEWS MEDIA ALLIANCE

Sunday Volume Coupon PLACE YOU ART HERE: Sunday Coupon Value \$400 plus Notify Single Copy Notify Sales Notify Social Notify Finance Notify News Room Vendors Coupon Media team Email Blast Contractor team Coupon Coupon Value Coupon Value Value Coupon Value Value Include coupon POP with coupon Target former A1 Sunday Schedule social value on Sunday value inThur-Sun Enhance Revenue subscribers with includes Coupon Post an email with a Displays, add sales pitch Projection Thurs-Sunday Value scripting 50c coupon valid recovery runs on Sunday's single copy purchase along with special home delivery options to restart ne Atlanta urnal-Constitution READY TO OPEN The Atlanta Journal Constitution IS SUNDAY'S ALC B COUPONS YOUR ALC, YOUR WAY. nyAJC AJCePaper AJCascessATL AJCs



The Sunday Item ALL WEEK

www.newsmediaalliance.org

Sunday

The Sunday Item

AT A GLANCE:

- <u>GOAL:</u>
- Test the availability and sale of the Sunday paper all week.
- TARGET AUDIENCE:
- A customer that wants a Sunday paper at any time during the week.

- <u>STRATEGY:</u>
- Locate a street rack outside the front door of the newspaper's main office entrance.



THE PLAN AND THE RESULTS:

• THE DETAILS AND EXECUTION:

- As a test a local graphic design business put my idea of making our Sunday paper available all week on a street rack and I located it in front of our newspaper building.
- Decals on the front and two sides of the rack cost \$75

- THE RESULTS:
- The first week sold 7 papers and we currently sell an average of 15 papers weekly.
- The results were so successful that we have placed a second rack in another town. The idea is to advertise the locations and locate just one rack in each town we choose.
- Annual new revenue \$1,560



The Design and the Message:







Thank you for your participation!



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Building Revenue and Growing Audience: Ideas That Work – 2017!

FREE DONUT FEBRUARY!



Building Revenue and Growing Audience: Ideas That Work – 2017 ! Free Donut February!

AT A GLANCE:

GOAL:

 Increase buying frequency of both the daily and Sunday newspaper by offering additional value in the form of a "Free Donut" as part of the purchase at 14 Sendik's Grocery Stores

TARGET AUDIENCE:

• Sendik's customers; single copy purchasers – infrequent, occasional and regular buyers

STRATEGY:

- Use promotion as the start to building a partnership with a new category manager, and at the same time, improve the year-over-year performance of this grocery chain
- Show value of the secondary displays in order to secure permanent placement after the conclusion of the promotion

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

 A customer could purchase the daily and Sunday Milwaukee Journal Sentinel at 14 Sendik's locations and receive a FREE donut, a \$1.49 value, from February 1st – February 28th

USA TODAY

NETWORK

al l'Iance

- Secondary displays, containing POP and additional newspapers, were utilized in all stores with key positioning right next to the donut case (DN1430's Mobile Merchandisers)
- Sendik's employees merchandised the secondary display daily while contracted merchandisers checked completed store visits to ensure compliance with merchandising efforts
- A multi-channel promotional campaign was implemented to drive awareness and incremental sales of this offer. Promotional elements included in-paper advertising, Sendik's in-store television network, social media and in-store POP

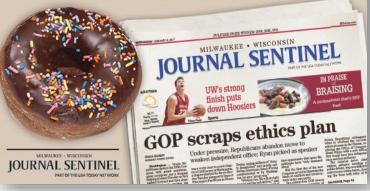
THE RESULTS

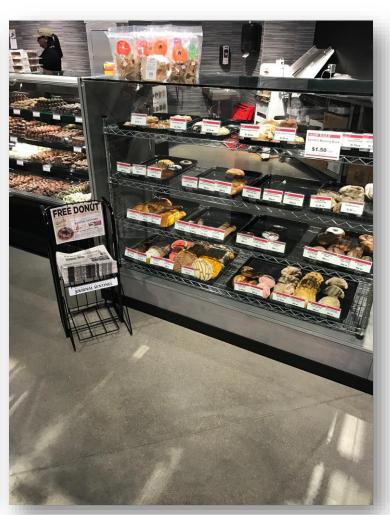
- Increase in daily volume of +6.7% and a Sunday increase of +8.7% in the participating locations
- Six of the 14 store managers opted to keep the secondary Sunday display after the promotion concluded. Sunday sales are up on average +2.3% at those locations

The Design and the Message:



*No other purchase necessary. Offer valid Feb. 1-28, 2017 only. Limit one donut per newspaper purchase.











The perfect Sunday morning combo!

Write a comment..







USA TODAY NETWORK

FOURTH OF JULY FLAG WRAP

Fourth of July Flag Wrap



AT A GLANCE:

<u>GOAL:</u>

Increase sale of the Sunday, July 4th edition while creating additional advertising revenue

TARGET AUDIENCE:

• Single copy buyers and new or existing advertising clients

STRATEGY:

- Strengthen volume performance on a traditional soft-selling holiday Sunday
- Engage with consumers through patriotism and pride
- Utilize the American flag as a "wrap" around newspaper for consumer to easily hang for display on the Fourth of July
- Promote advertising opportunities that can be seen on the back of the "wrap"

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

- USA TODAY Network newspapers incorporated the American flag as a two page or four page newspaper wrap around
- Multi-platform marketing platforms were used to promote the upcoming flag wrap for consumers to "display it proudly"
- Some newspapers utilized the back of the wrap as additional advertising space while other newspapers incorporated details on Fourth of July city events

THE RESULTS:

- 21 USA TODAY Network newspapers participated in the American flag wrap promotion
- +8% gain in single copy volume over baseline trend compared to nonparticipating newspapers
- An average of more than \$3,000 per participating newspaper was realized in additional advertising revenue



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USA TODAY NETWORK

The Design and the Message:







Display It Proudly





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Building Revenue and Growing Audience: Ideas That Work – 2017!

Get a Leg Up On Savings Thanksgiving Promotion Omaha World-Herald



• GOAL: To increase year over year single copy sales for Thanksgiving

• <u>TARGET AUDIENCE:</u> Single Copy Thanksgiving Day Shoppers

<u>STRATEGY</u>: This was a large scale promotion entirely devoted to selling the Thursday SCS paper on Wednesday/Thursday

NEWS MEDIA

THE PLAN AND THE RESULTS:

• <u>THE DETAILS AND EXECUTION</u>: Use traditional promotion with rack cards, POS materials and ROP advertising. We also use extensive social media posts on Twitter and Facebook with boosted posts and other audience extension efforts.

Finally we purchased 60 radio spots that ran during the week leading up to the years biggest edition.

• <u>THE RESULTS</u>: This was a large scale promotion entirely devoted to selling the Thursday SCS paper on Wednesday/Thursday. Final results: Year over year increase of 3% in Single Copy



The Design and the Message:





The paper will also be available in all our usual retail locations at 4 p.m.



E-Mail: brent.davis@owh.com Director of Audience Sales & Retention



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DOLLAR TREE & FAMILY DOLLAR SUNDAY SALES PROGRAM







AT A GLANCE:

<u>GOAL:</u>

• Provide unsold Sunday copies, on Monday, to Dollar Tree and Family Dollar stores for an extended Sunday sales program

TARGET AUDIENCE:

• Grab the attention of shoppers that are looking for discounted retail products and Sunday coupons

STRATEGY:

- Utilize USA TODAY Network's reach to acquire additional retail outlets utilizing a revised program
- Reduce expenses to offset high margin required by the retailer
- Create consistency of program throughout the footprint of USA TODAY Network publications

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:



- The new program calls for consistency across all USA TODAY Network owned local publications at all new Dollar Tree and Family Dollar locations. Consistent displays and signage were used within 88 local markets totaling 1,561 new store locations
- Existing program was updated to utilize Sunday returns and include new Family Tree locations. The previous program called for Sunday newspapers to be delivered and sold on Sunday at Dollar Tree only locations
- The new program allows for delivery and sales of unsold Sunday product (returns) on Monday and selling those copies throughout the week. The new concept eliminates any costs associated with printing

THE RESULTS

- Expansion of USA TODAY Network newspaper participation in the program to 88 local markets and almost 1,600 new locations
- Increase of +20.8% in Sunday sales over the previous program sales through new locations
- Overall expenses reduced in acquiring almost 9,000 additional Sunday sales

The Design and the Message:



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SINGLE COPY MAP FOR THANKSGIVING DAY





- <u>GOAL</u>: To increase single copy sales by promoting availability to consumers via the Daily Progress website.
- <u>TARGET AUDIENCE</u>: Non-subscribing single copy buyers.

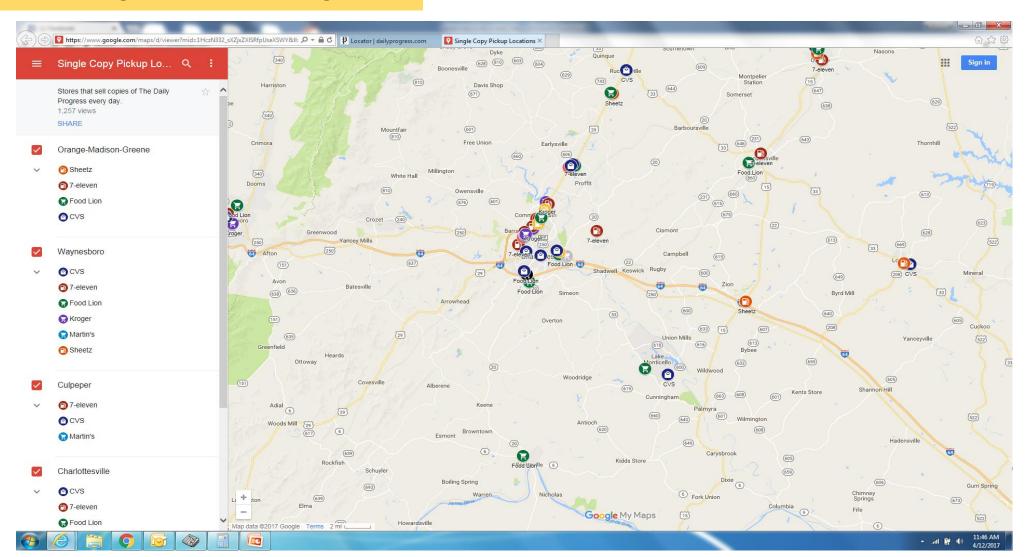
 <u>STRATEGY</u>: Create a page on our website to promote locations where readers can purchase a Thanksgiving Day paper. We created a map using Google Maps with pinpoints for each location across our region that would be open for readers to access the holiday paper.

NEWS MEDIA

THE PLAN AND THE RESULTS:

- <u>THE DETAILS AND EXECUTION</u>: This project required efforts between circulation, the newsroom, and the IT Department. We created a page on our website that contained a very simple and user friendly display for readers to see where to pick up a paper in stores that are open closest to them. Once the page was finalized it was promoted via our website and social media platforms for 2 weeks prior to Thanksgiving Day.
- <u>THE RESULTS</u>: While we had over 1,000 unique views on this page, we had no measurable metric to translate views into sales. We did, however, have our highest single copy sales for Thanksgiving Day as a whole over the 5 years prior with <u>an increase of 11% over 2015</u>. While increasing sales, we also reduced returns by 16% over 2015.
- Using the digital map enabled us to create a higher level of efficiency with sales and returns. We
 are also utilizing this template for other purposes going forward i.e. maps of single copy locations
 specified for co-promotions with dealers. We will be fine tuning this project going forward to
 increase the efficiency, design, and measurable effectiveness of the map.

The Design and the Message:



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NEWS MEDIA Alliance

Building Revenue and Growing Audience: Ideas That Work – 2017 !

C-STORE GAS REBATE AND REWARDS PROGRAM





AT A GLANCE:

GOAL:

• Improve daily and Sunday sales trends with market-wide reach at the largest c-store chain (135 stores) in Gannett's two largest Tennessee markets (Nashville, Memphis); maintain standard positioning post promotion

TARGET AUDIENCE:

• All potential single copy purchasers who are or will become Mapco *MyRewards* loyalty members

STRATEGY:

- Offer a fuel discount to Mapco's loyalty reward customers to entice single copy purchasing
- Standardize store display and positioning; add secondary Sunday displays at high volume stores
- Promote the 8-week campaign via multiple media marketing channels

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

- \$.03 per gallon (our cost) was added to Mapco's standard \$.03 fuel discount with the purchase of a daily or Sunday Tennessean or Commercial Appeal. Must be a Mapco MyRewards member to qualify
- Promotion included ROP ads in core and non-daily products, website and mobile impressions, social media and in-store
 point of purchase signage

USA TODAY

NETWORK

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- Standardized primary displays in all stores and added secondary Sunday displays in stores with a draw of 20+ copies
- Increased draws by +70% daily and +40% on Sunday

THE RESULTS

- 139% ROI on newspaper sales gains of +20% daily and +22% Sunday
- 48% of the 3,106 customers who earned the reward redeemed it on average of 3 times
- The average fuel fill-up per redemption was 7 gallons
- Purchasing data shows:
 - 40% of customers had not purchased The Tennessean at Mapco in the previous 12 weeks
 - 36% of customers were new to buying any print publication at Mapco
 - Regular customers purchased at a rate of +23% more than in prior weeks

Building Revenue and Growing Audience: Ideas That Work – 2017 ! **NEWS MEDIA** USA TODAY NETWORK The Design and the Message: ALLIANCE **Primary Display** Secondary Sunday Display Buy The Tennessean Things just got **Good** ø 🔸 👘 💋 Lady Vols great's legacy just getting started span THE TENNESSEAN get OFF PER GAL OIN FARN SAV Valid 11/9/16 - 1/2/17. With registered MY Reward\$. 30 gallons max. Terms & conditions apply. Full details at www.mapcorewards.com/about/terms-and-conditions USA TODA









AT A GLANCE:

<u>GOAL:</u>

• Increase buying frequency of the Sunday newspaper by offering additional value "reusable shopping tote" as part of the purchase at 115 Walgreens locations

TARGET AUDIENCE:

• Walgreens customers; single copy purchasers – infrequent, occasional and regular buyers

STRATEGY:

- Use promotion as the start to building a partnership with a new category manager, and at the same time, improve the year-over-year performance of this drug chain
- Test 'Extended Sunday Sales' in targeted stores as part of the four (4) week promotion

THE PLAN AND THE RESULTS:

THE DETAILS AND EXECUTION:

- A customer could purchase the Sunday Enquirer (Cincinnati) or the Sunday Star (Indianapolis) at 115 Walgreens locations and receive a FREE Shopping Tote, while supplies last
- The newspaper-branded shopping tote was inserted inside the newspapers as 'complete' newspapers, ready for purchase by the customer

USA TODAY

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- Walgreens locations were incorporated into contracted merchandiser schedules to check product integrity and merchandise as needed
- A multi-channel promotional campaign was implemented to drive awareness and incremental sales of this offer. Promotional elements included in-paper advertising, online banners, social media and in-store POP

THE RESULTS

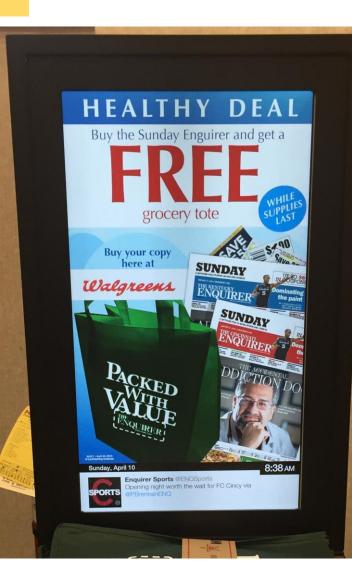
- +10.6% sales increase over baseline performance
- Walgreens in Cincinnati market had a +12% increase; Indy market had a +5% increase

The Design and the Message:

USA TODAY NETWORK.



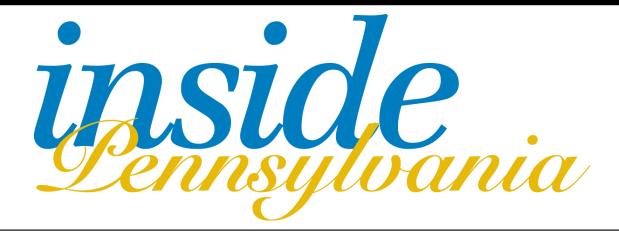














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GOAL:

• Increase the distribution footprint of The Daily Item's Inside Pennsylvania Magazine.

TARGET AUDIENCE:

• Develop a statewide distribution network.

STRATEGY:

• Increase visibility of this magazine throughout the state and especially in supermarkets and book stores.

THE PLAN AND THE RESULTS:

- THE DETAILS AND EXECUTION:
- We contracted with 3rd party vendor Harrisburg News Co. a division of Hudson News to distribute 350 copies of our Inside Pennsylvania Magazine and gained access to 50 locations statewide. In markets, supermarkets and a couple news agencies.
- We also contracted with Media Solutions and gained access locally in Books A Million.
- THE RESULTS:
- Finding 51 new distribution outlets no doubt will entice current as well as new advertisers to run ads in upcoming issues.



The Design and the Message:





Thank you for your participation!



Power to the subscribers

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Thank You! Questions?

NMA'S 2017 SUMMER WEBINAR SERIES :

Raising the Bar in Acquiring and Retaining Audience

AUDIENCE DEVELOPMENT



NMA's 2017 Summer Webinar Series :

June:

What You Need to Know Today to Position Your Products for Tomorrow- AAM'S BRAND VIEW.

Tues., June 13 <u>Recording Available</u> on the Alliance.org

Building Revenue and Growing Audience: Ideas that Work 2017

Thurs., June 22 <u>Recording Available on the Alliance.org</u>

July:

Webinar #2 in a Series:

Preparing for Launch - "the Nuts 'n Bolts" of the Brand View Interface Thurs., July 13 2:00 - 3:00 pm EDT

Audience Development: Retaining Readers through Cost Effective Service Improvements

Thurs., July 20 2:00 - 3:00 pm EDT

August: Driving Digital Subscription Growth Thurs., Aug. 3 2:00 - 3:00 pm EDT

Customer Intelligence and Retention Strategies that Build Profitable Audiences Thurs., Aug. 17 2:00 - 3:00 pm EDT

Cutting-Edge Approaches to Driving Subscriptions

Thurs., August 31 2:00 - 3:00 pm EDT





NMA's 2017 Summer Webinar Series :

Raising the Bar in Acquiring and Retaining Audienc

FEATURED PRESENTERS:

AUDIENCE DEVELOPMENT

- RICH HANDLOFF, DIRECTOR OF CONSUMER MARKETING, THE WASHINGTON POST
- AMY ROESSNER DIRECTOR, NATIONAL PRODUCT SALES, USA TODAY NETWORK
- DIANE MCANDREW, AUDIENCE DEVELOPMENT MANAGER HERALD-JOURNAL, SPARTANBURG, SC
- SARA J. BASS, CIRCULATION OPERATIONS MANAGER, THE HUTCHINSON NEWS
- ANGIE LYONS, CIRCULATION SALES MANAGER JOURNAL STAR, PEORIA, IL
- BERNIE GITT DIRECTOR, CIRCULATION CONSUMER RELATIONS THE DENVER POST

Moderator: John P. Murray,
 VP Audience Development NEWS MEDIA ALLIANCE



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Thank You for Your Participation!

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